



NOTTINGHAM CITY COUNCIL
OVERVIEW AND SCRUTINY COMMITTEE

Date: Wednesday, 5 December 2018

Time: 2.00 pm

Place: Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG

Councillors are requested to attend the above meeting to transact the following business

Corporate Director for Strategy and Resources

Governance Officer: Zena West **Direct Dial:** 0115 876 4305

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|----------|--|---------|
| 1 | APOLOGIES FOR ABSENCE | |
| 2 | DECLARATIONS OF INTEREST | |
| 3 | MINUTES
To confirm the minutes of the meeting held 7 November 2018 | 3 - 8 |
| 4 | DISCUSSION WITH THE PORTFOLIO HOLDER FOR ENERGY AND ENVIRONMENT
Report of the Head of Legal and Governance | 9 - 10 |
| 5 | PARTNERSHIP WORK FOR COMBATING AND PREVENTING YOUTH CRIMINALITY
Report of the Head of Legal and Governance | 11 - 16 |
| 6 | WORK PROGRAMME
Report of the Head of Legal and Governance | 17 - 20 |

IF YOU NEED ANY ADVICE ON DECLARING AN INTEREST IN ANY ITEM ON THE AGENDA, PLEASE CONTACT THE GOVERNANCE OFFICER SHOWN ABOVE, IF POSSIBLE BEFORE THE DAY OF THE MEETING

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NOTTINGHAM CITY COUNCIL

OVERVIEW AND SCRUTINY COMMITTEE

MINUTES of the meeting held at Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG on 7 November 2018 from 2.00 pm - 3.30 pm

Membership

Present

Councillor Brian Parbutt (Chair)
Councillor Anne Peach (Vice Chair)
Councillor Jim Armstrong
Councillor Azad Choudhry
Councillor Patience Uloma Ifediora
Councillor Glyn Jenkins
Councillor Gul Nawaz Khan
Councillor Cate Woodward

Absent

Councillor Nicola Heaton
Councillor Mohammed Ibrahim
Councillor Sue Johnson
Councillor Mohammed Saghir

Colleagues, partners and others in attendance:

Alex Castle-Clarke - Community Protection
DS Mike Ebbins - Nottinghamshire Police
Malcolm Dillon - Independent Chair of Nottingham City's Safeguarding Adults Board
Steve Harrison - Crime and Drugs Partnership (CDP)
Tim Spink - Crime and Drugs Partnership (CDP)
Councillor Dave Trimble - Portfolio Holder for Leisure and Localities
Zena West - Senior Governance Office
Catherine Ziane-Pryor - Governance Officer

33 APOLOGIES FOR ABSENCE

Councillor Mohammed Ibrahim – unwell
Councillor Sue Johnson – unwell
Councillor Nicola Heaton – personal
Councillor Mohammed Saghir - personal

34 DECLARATIONS OF INTEREST

None.

35 MINUTES

The minutes of the meeting held on 3 October 2018 were confirmed as a true record and signed by the Chair.

36 DISCUSSION WITH THE PORTFOLIO HOLDER FOR LEISURE AND LOCALITIES

Councillor Dave Trimble, Portfolio Holder for Leisure and Localities, was in attendance to provide the committee with an update on progress against the Council Plan Priorities within his Portfolio.

Councillor Trimble delivered a presentation which is circulated with the initial issue of the minutes, along with a performance document which was circulated at the meeting.

In addition to the information provided, the following points were highlighted:

- (a) Of the 13 measurable priorities, 11 are rated green, 1 is amber and 1 is red;
- (b) The red priority of 'Make Nottingham the fastest growing city for disability sports participation in England' can still be considered a success as although the target is 7% of citizens accessing Leisure Centre facilities are disabled, the current achievement of 6.5%, is a considerable increase from a starting point of 3.5%, which in itself is notably higher than the national average of 1.5%;
- (c) This achievement is as a result of a focused drive by the City Council with the support of and a total of 52 disability organisations operating in the City, to encourage citizens with disabilities to access leisure facilities by ensuring easy entry and movement which complies with the 'credAbility access' guidelines, along with offering promotions, discount events and activities. In addition, to help build the confidence of some disabled citizens who may be nervous about entering a leisure centre, the City Council website provides photos and a film of the routes into the and around the centre including the disabled facilities available. Disabled citizens are encouraged to access mainstream activities wherever possible;
- (d) The rejuvenation of the Castle is ranked as amber as the project it is currently aligned to the proposed renovation schedule, there are a further 2 years before the project is due for completion. All exhibits have been removed and ground works have started;
- (e) The current total of 64 Green Flag Awards, including Heritage and Community Green Flag Awards within the City is a particularly significant achievement in light of funding cuts by central government. However, the majority of regeneration funding spent on improving parks and play areas is from external sources and has been as a result of the ability to contribute funding at a local ward councillor level;
- (f) Three further new joint service centres have been built with the last to be opened at Strelley on 12 November 2018. Moving the libraries into the new build properties has encouraged citizen usage and significantly increased library membership at both the Dales Centre and Hyson Green, which it is hoped will support an increase in childhood literacy skills;
- (g) 'Streets for play' was only transferred from the Transport Portfolio to Leisure during 2017 but progress has been made and it is easier for citizens to apply without charge for street closure sessions for individual or serial events. To date there have been a total of 23 successful applications. The largest challenge is encouraging citizens to organise their own events in preference to expecting the City Council to do so;
- (h) Since 2010, a total of 81 new playgrounds have been built. In 2015 the target was to provide 19 by May 2019, however 20 have already been completed, which is one of the best rates of new playground building in the country;
- (i) Instead of rebuilding on the current site, following consultation, it is now confirmed that Central Library will be moved into the new build Broadmarsh Car Park development. The

income generated from the current Angel Row site will help fund the furnishings for the new building;

- (j) Whereas in other parts of the country councils have had to close many of their libraries, Nottingham is expanding the range of activities available to children and adults at libraries, but this is only possible due to the much valued dedication and enthusiasm of partner organisations and volunteers;
- (k) Nottingham hosts a comprehensive range of events, including major national attractions;
- (l) All 8 leisure centres across the City have remained operational and where other councils have had to rationalise their provision or pass centres to the management of external organisations, Nottingham City Council continues to manage and maintain all 8;
- (m) Further reductions in funding are predicted so there can be no guarantees that current services won't change as there will inevitably be an impact.

The responses given to Committee members' questions included:

- (n) Whilst the provision of daily newspapers to libraries has stopped, Central Library should continue to provide access to newspapers but this can be clarified;
- (o) With regard to leisure facilities and opportunities available to Children in the Care of the Council, such as learning to swim and join clubs, proposals are being developed which if progressed, will provide opportunities for targeted groups of children and young people, not just those in care, to access leisure activities that they may not otherwise do so;
- (p) There is potential for Melbourne Park to be leased to Education F.C. With further budget restraints, and external funding opportunities becoming rarer, the Council needs to consider working with other organisations to ensure the sustainability of parks. By leasing the park the new tenant will be responsible for its maintenance but the lease will include a condition that the park remains freely accessible to everyone and use isn't limited;
- (q) Currently the City consists of approximately a 14% tree canopy area but the target within the tree strategy is 17%. Where a tree is removed, for whatever reason, at least 2 or 3 are planted to replace it. A successful bid to 'Trees for Cities' will provide 10,000 whip saplings to be planted this winter. As they are still very young they will take some time to mature but it is proposed that new wooded areas will be created within the City.

Members of the Committee congratulated Councillor Trimble on the positive achievements against the objectives set within the Council Plan, with particular praise around the improvements to local parks, including green flag awards, which have increased park usage so they have become popular and regular destinations for a range of citizens.

RESOLVED

- (1) to note the update on the progress against the Council Plan Priorities within the Leisure and Localities Portfolio;**
- (2) to thank Councillor Dave Trimble for his presentation, attendance and achievements.**

37 PARTNERSHIP WORK FOR COMBATING AND PREVENTING YOUTH CRIMINALITY

The Chair introduced the item focusing on 'County Lines' as an issue which had been highlighted nationally in the media and on which members of the Committee wanted to know more, specifically to better understand the issues affecting Nottingham City. The committee will consider the item over 2 meetings including prevalence, and what is being done to prevent and address young vulnerable people being exploited to undertake criminal activity.

Whilst partners are working closely to address the issue, for this meeting there is a focus on the Criminal Activity element and a focus at the next meeting on Children's Services and Safeguarding.

Tim Spink and Steve Harrison of the Crime and Drugs Partnership (CDP), Alex Castle-Clarke from Community Protection, Detective Sergeant Mike Ebbins from Nottinghamshire Police, and Malcolm Dillon, Independent Chair of Nottingham City's Safeguarding Adults Board, were in attendance.

Steve Harrison and Detective Sergeant Mike Ebbins delivered a presentation with supporting contributions from colleagues, which was circulated with the agenda.

Further to the information provided in the comprehensive report and presentation, the following points were highlighted:

- (a) The HM Government Serious Violence Strategy 2018 defines County Lines as 'a term used to describe gangs and organised criminal networks involved in exporting illegal drugs into one or more importing areas [within the UK], using dedicated mobile phone lines or other form of "deal line". They are likely to exploit children and vulnerable adults to move [and store] the drugs and money and they will often use coercion, intimidation, violence (including sexual violence) and weapons.'
- (b) This type of activity overlaps into several areas of criminal concern including exploitation, modern slavery, safeguarding and of course drug dealing, and originally came to light when children and young people from South Lewisham (London) were found dealing drugs in Portsmouth;
- (c) Criminal gangs have befriended young and vulnerable people in Nottingham, and then used them to store drugs or cash in their homes, and/or to carry drugs to other unfamiliar and areas of the country to sell on the streets. People from Nottingham have been apprehended by other Police Forces as far away as Skegness, Oxford, Grimsby, London and Scotland;
- (d) It is known that there are criminal organisations operating in Nottingham but in spite of focused resources, it has proved very difficult to gather intelligence due to the nature of the exploitation in that the young people and vulnerable adults involved are generally groomed, and have a misguided loyalty to the groups or are too scared to speak out;
- (e) Although initially there may initially be a substantial financial incentive, it is known that once involved, criminal groups will use high levels of coercion to retain power over individuals. This may include staging a robbery of the person so that they then owe the group the lost cash and value of the drugs and are continuously in the group's debt with the threat of serious violence if not complying to demands. For those who remain

entrapped by these groups, there is often an escalation of criminal activity to include committing and being the subject of serious violence, intimidation and criminal activity;

- (f) One of the dilemmas for Police across the country is that safeguarding legislation has not kept pace with this sort of criminal activity in that at 16 years of age a young person is considered capable of making their own decisions. However, this does not allow for the grooming, manipulation and exploitation element of activity and therefore Local Authorities lack the tools to intervene, and in criminal law young and/or vulnerable people can be considered as criminals rather than victims. This is an area where all Police Forces and Officers need careful consideration;
- (g) Public awareness is growing and County Lines is recognised in the Government's 2018 Serious Crime Strategy with focused resources, the introduction of new legislation and the establishment of the National Coordination Centre. However, as criminal operational models can evolve quickly to try and keep ahead of the Police's understanding, such as changing the target group for drug runners or on-street dealers, so a broader awareness of suspicious behaviours is required;
- (h) Nottingham is currently known as an exporter of young and/or vulnerable people to other parts of the country so it is vital that safeguarding measures are in place for these young and vulnerable people for when they return to Nottingham;
- (i) One such case involved a 17 year old male from a stable family life who was recruited from an inner-City area within Nottingham. He told his mum he was going to football camp for 2 weeks but was taken to Grimsby and taught how to deal drugs. He was robbed twice, likely staged by the dealers to ensure he'd be indebted to them. The young man realised the position he was then in and called the Police. Lincolnshire Police returned him to Nottingham where safeguarding was put in place to support him and his family;
- (j) The criminal gangs involved in County Lines rely on their target being in unfamiliar areas and presume a lack of communication between Police Forces and other agencies, however this is not the case and where County Lines is suspected there is detailed information sharing across boundaries and agencies;
- (k) Public awareness of County Lines needs to be raised in the same way that awareness of the warning signs of child sexual exploitation have been recognised, so that all levels and areas of society are more aware of what should be considered as unusual behaviours, such as young people travelling alone over significant distances, staying alone in boarding houses and bed and breakfasts, or having large amounts of money without any apparent reason or source. In addition, a holistic approach needs to be taken with regard to early intervention. This will be discussed further at the next Overview and Scrutiny Committee meeting in December.

The following responses were provided to the Committee's questions:

- (l) Only 12 vulnerable/young people caught for drug dealing in the past 12 months in Nottinghamshire have been considered as victims, but there will be many more who are not considered victims and a number who are undetected;
- (m) There doesn't seem to be a particular issue with dealers being sent into Nottingham, more that our young/vulnerable people are being exported, so Nottinghamshire Police work with other forces to try and identify who is going where, how and why;

- (n) Drug related crime is increasing across the country but where caught, Police Forces are keen to apply 'Proceeds of Crime' enforcement to seize valuables;
- (o) There are a number of cross-agency preventative measures in place, the details of which will be presented at the next Overview and Scrutiny Committee meeting;
- (p) Where dealer phone lines are identified, information is gathered and they are closed down, but this can be very difficult if public telephones are used;
- (q) It has been frustrating that some referrals made to the National Crime Agency's National Referral Mechanism (a framework for identifying victims of human trafficking or modern slavery) have not been accepted;
- (r) Targets are overwhelmingly young men but the Police and partners also include consideration of and prevention aimed at young women. Young women can be equally vulnerable and susceptible to County Lines, and criminal groups may use different or additional manipulation techniques for female victims, such as sexual exploitation;
- (s) Where a case is identified, partners come together to try and support that individual. It is vital that all intelligence is shared to ensure the best outcome and to strengthen further interventions;
- (t) Raising awareness is invaluable and it is positive that other agencies are making referrals and providing guidance for front line staff. Awareness for parents is also important and being promoted;
- (u) Social media is monitored and Police pages used to alert citizens when young and vulnerable people may have gone missing.

The Chair thanked attendees for their interesting presentation and report which will feed into the topic discussion at the next meeting. Following the next meeting the Committee will determine their recommendations.

Detective Sergeant Mike Ebbins extended an offer for Committee members to visit his team and consider the work of the National Referral Mechanism in more detail. Further discussion regarding co-ordination of a visit will take place with Senior Governance Officer, Zena West.

38 WORK PROGRAMME

RESOLVED to note the Committee's revised work programme for the remainder of the municipal year.

OVERVIEW AND SCRUTINY COMMITTEE
5 DECEMBER 2018
DISCUSSION WITH THE PORTFOLIO HOLDER FOR ENERGY AND ENVIRONMENT
REPORT OF HEAD OF LEGAL AND GOVERNANCE

1 Purpose

- 1.1 To hear from the Portfolio Holder for Energy and Environment on progress against their Council Plan priorities, and their main priorities and challenges for the 2018/19 municipal year.

2 Action required

- 2.1 To use the information received at the meeting from Councillor Sally Longford, Portfolio Holder for Energy and Environment, to inform questioning and identify potential areas for future scrutiny.

3 Background information

- 3.1 On 9 November 2015 the Council Plan was approved by full Council, and guides the Council's services and approach to support the delivery of its key priorities for the city until May 2019.
- 3.2 The local authority is currently in the last year of the Plan.

4 List of attached information

- 4.1 None.

5 Background papers, other than published works or those disclosing exempt or confidential information

- 5.1 None.

6 Published documents referred to in compiling this report

- 6.1 Council Plan 2015-19.

7 Wards affected

- 7.1 All.

8 Contact information

- 8.1 Zena West, Senior Governance Officer
Zena.west@nottinghamcity.gov.uk
 0115 8764305

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OVERVIEW AND SCRUTINY COMMITTEE
5 DECEMBER 2018
PARTNERSHIP WORK FOR COMBATING AND PREVENTING YOUTH CRIMINALITY
REPORT OF HEAD OF LEGAL AND GOVERNANCE

1 Purpose

- 1.1 To receive information from key stakeholders on the specific issues in Nottingham concerning County Lines drug trafficking, including preventative measures, combative measures, and victim support.

2 Action required

- 2.1 To consider the information provided by key stakeholders at the meeting held on 7 November 2018 and at today's meeting, and to make recommendations.

3 Background information

- 3.1 County lines drug trafficking is an emerging national issue. A typical county lines scenario is defined by the following components:
- (a) A group or gang establishes a network between an urban hub and county location, into which drugs (mainly class A drugs) are supplied;
 - (b) A mobile phone line is established to which orders are placed by introduced customers. The line will commonly be controlled by a third party;
 - (c) The group exploits vulnerable people, to achieve the storage and / or supply of drugs, movement of cash proceeds and to secure the use of properties (commonly referred to as cuckooing);
 - (d) The group (or individuals exploited by them) regularly travel between the urban hub and the county market, to replenish stock and deliver cash;
 - (e) County lines groups have been known to use intimidation, violence and weapons, including knives, corrosives and firearms.
- 3.2 Vulnerable victims targeted by the gangs can include children (particularly looked after children), drug users, ex-offenders, and other vulnerable adults.

- 3.3 The Homelessness charity St Giles Trust conducted an evaluation of a Home Office funded pilot scheme conducted for six months in Kent to tackle county lines, and also produced a scoping report evaluating national approaches to the issue.
- 3.4 Tim Spink and Steve Harrison from the Crime and Drugs Partnership, Alex Castle-Clarke from Community Protection, Detective Sergeant Mike Ebbins from Nottinghamshire Police, and Malcolm Dillon, Independent Chair of Nottingham City's Safeguarding Adults Board attended the meeting held on 7 November 2018 to provide information on how key stakeholders within the crime and policing sector are working together to tackle youth criminality surrounding County lines drug trafficking.
- 3.5 Helen Blackman, Director of Children's Integrated Services, Shelley Nicholls, Head of Early Help Services, John Matravers, Strategic Lead for Safeguarding Partnerships, Councillor David Mellen, Portfolio Holder for Early Intervention and Early Years, and Councillor Toby Neal, Portfolio Holder for Community Protection, will be attending the meeting to further explore key stakeholder work on the issue from a prevention and protection perspective.

4 List of attached information

- 4.1 Information from Children's Services, Nottingham City Council.

5 Background papers, other than published works or those disclosing exempt or confidential information

- 5.1 None.

6 Published documents referred to in compiling this report

- 6.1 National Crime Agency Report - NCA Intelligence Assessment, County Lines, Gangs, and Safeguarding - <http://www.nationalcrimeagency.gov.uk/publications/620-NCA-Intelligence-Assessment-County-Lines-Gangs-and-Safeguarding/file>;
- 6.2 National Crime Agency 2016 update to 2015 assessment - County Lines Violence, Exploitation & Drug Supply 2016 National Briefing Report: <http://www.nationalcrimeagency.gov.uk/publications/753-county-lines-gang-violence-exploitation-and-drug-supply-2016/file>
- 6.3 National Crime Agency 2017 update to 2015 assessment and 2016 report - County Lines Violence, Exploitation & Drug Supply 2017 National Briefing Report: <http://www.nationalcrimeagency.gov.uk/publications/832-county-lines-violence-exploitation-and-drug-supply-2017/file>
- 6.4 The Modern Slavery Act 2015: <http://www.legislation.gov.uk/ukpga/2015/30/contents/enacted>

- 6.5 St Giles Trust evaluation of Home Office funded pilot project:
<https://stgilestrust.org.uk/general-attachments/download?id=11>
- 6.6 St Giles Trust scoping report, evaluating national approaches to tackling county lines: <https://stgilestrust.org.uk/general-attachments/download?id=12>

7 Wards affected

- 7.1 All

8 Contact information

- 8.1 Zena West, Senior Governance Officer
zena.west@nottinghamcity.gov.uk
0115 8764305

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Child Criminal Exploitation/County Lines' – Report for Scrutiny Panel outlining Department of Childrens' Integrated Services response

- This report follows on from the one presented at the Scrutiny Panel in November by Community Protection colleagues outlining the data, understanding and analysis of the emerging issue of 'county lines' for Nottingham City
- The Panel is asked to note the strategic and operational response led by Children's Services in relation to the identified and emerging risks linked to child criminal exploitation.
- There has been significant development within Children's Directorate, together with colleagues across the Council and broader partnerships across the city, to reduce the level and impact of harm caused by children and young people being drawn into violence, particularly weapon-enabled offending and with the rising challenge of 'county lines'. Crucial to service developments to tackle this emerging issue has been the acknowledgement that this is a safeguarding as well as public protection issue and that children's own victimisation and experience of trauma is a critical factor in them becoming entrenched in violent lifestyles.
- The **Child Criminal Exploitation Panel (CCEP)**, chaired monthly by the Head of Service for Early Help, began in July 2018 and the process is starting to evidence progress from identification of concerns, through the completion of a 'toolkit' to assess Child Criminal Exploitation Panel to the outcomes of strategy meetings and other activity to respond to the risks and needs identified. Attendees at the panel include colleagues from Childrens Services, Community Protection and Youth Justice Police leads for knife crime and 'County Lines', Substance Misuse, CAMHS, Health, Education and where appropriate the voluntary sector.

Colleagues are asked to complete the toolkit when there are concerns about criminal exploitation and this should be done in conjunction with other colleagues, including Youth Justice, CAMHS etc wherever appropriate.

The names of children referred for discussion are circulated prior to the meeting to enable research and information gathering to be completed and shared. The CCEP process enables information sharing, a focused discussion and a quality assurance role with regard to:

- Ensuring all agencies are working together.
- Identification of links with other young people, concerning locations/venues.
- All possible powers and options are being used to safeguard the victim and disrupt and identify barriers to the prosecution of alleged perpetrators.

The panel chair agrees multi-agency actions to safeguard children and young people and promote their welfare, and reduce their risk of harm to others. The panel has also been able to commit some Office Police Crime Commissioner funds, using a 'personalised commissioning' model to ensure the voluntary sector is funded to support the diversion of children from exploitation.

Information relating to actual or suspected perpetrators of criminal exploitation is also shared when it is reasonable to believe that doing so will prevent a crime and/or safeguard children.

Identifying opportunities in education and employment is a critical factor in providing good outcomes for young people vulnerable to exploitation as well as support for their families and carers.

Keeping young people safe in the short and long term is a whole system, all service approach with children and their families at the heart of this work.

Report Author: Shelley Nicholls; Head of Service, Early Help Services
Owner: Helen Blackman, Director Children's Integrated Services.

OVERVIEW AND SCRUTINY COMMITTEE
5 DECEMBER 2018
WORK PROGRAMME
REPORT OF HEAD OF LEGAL AND GOVERNANCE

1. Purpose

1.1 To consider the Committee's work programme for 2018/19.

2. Action required

2.1 To discuss the work programme for the remainder of the municipal year and make any necessary amendments.

3. Background information

3.1 The Committee discussed items for its 2018/19 work programme on 14 March 2018, and approved it on 4 April 2018, with some amendments being made at subsequent meetings.

3.2 The Committee is responsible for setting and managing its own work programme.

3.3 In setting the work programme, the Committee should aim for an outcome-focused work programme that has clear priorities and a clear link to its roles and responsibilities.

3.4 The work programme needs to be flexible so that issues which arise as the year progresses can be considered appropriately.

3.5 Where there are a number of potential items that could be scrutinised in a given year, consideration of what represents the highest priority or area of risk will assist with work programme planning.

3.6 Changes and / or additions to the work programme will need to take account of the resources available to the Committee.

4. List of attached information

4.1 Overview and Scrutiny Committee 2018/19 Work Programme

5. Background papers, other than published works or those disclosing exempt or confidential information

5.1 None

6. Published documents referred to in compiling this report

- 6.1 Work Programme 2018/19 Development – report and minutes, Overview and Scrutiny Committee, 14 March 2018:
<http://committee.nottinghamcity.gov.uk/ieListDocuments.aspx?CId=230&MId=6376&Ver=4>

7. Wards affected

- 7.1 All

8. Contact information

- 8.1 Zena West, Senior Governance Officer.
Zena.west@nottinghamcity.gov.uk
01158764305.

Overview and Scrutiny Work Programme

DATE	ITEMS
9 January 2019	<p>Discussion with the Deputy Leader/Portfolio Holder for Finance, Resources and Commercial Services (Councillor Graham Chapman) To consider an update on progress against Council Plan priorities, budget pressures and challenges</p> <p>Policing in Nottingham To look at the work of Nottinghamshire Police in combatting crime in the city</p> <p>Work Programme To agree the work programme for the remainder of the municipal year</p>
6 February 2019	<p>Discussion with the Portfolio Holder for Housing and Planning To consider an update on progress against Council Plan priorities, budget pressures and challenges</p> <p>House building To look at progress in achieving the target number of properties that need to be built in the city</p> <p>Work Programme To agree the work programme for the remainder of the municipal year</p>
6 March 2019	<p>Credit Unions To explore how the Council interacts with them, the benefits of using them and whether they are an effective way of addressing the increasing use of payday lenders</p> <p>Property Asset Register To look at the strategic approach to managing property assets</p> <p>Work Programme 2019/20 Development To discuss the work programme for 2019/20</p>
3 April 2019	No meetings in April due to election in May

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